The national security and economic vulnerabilities posed by oil dependence stem from oil's status as a strategic commodity second to none. Oil underlies the global economy and, indeed, the American way of life. Transportation is dominated by private vehicle road travel as this is in most cases the only convenient option, and at the same time oil has a virtual monopoly over transportation fuel. In order to strip oil of its strategic status, it is necessary to remove barriers to competition not only amongst transportation fuels but also among transportation modes. In other words, individuals not only need fuel choice through vehicles that are platforms on which fuels can compete but they also need mobility choice.

The overall objective of the Mobility Choice Coalition is to offer a fiscally responsible, free market oriented approach to expanding competition among transportation modes for the purpose of reducing oil's strategic value. According to Anne Korin, Co-Director of the Institute for the Analysis of Global Security, and point-person for the Mobility Choice Coalition, “governmental barriers and subsidies get in the way of making other modes of transportation competitive with moving people and goods in cars and trucks.”

The Coalition is supported by several significant figures in US politics including R. James Woolsey, former CIA director; Robert C. McFarlane, former National Security Advisor; and Cliff May, president of the Foundation for Defense of Democracies, as well as the Natural Resources Defense Council.

It points to four principles that would allow the US to develop a more competitive transportation market. These are:

* Align price signals to consumers closer to a full and transparent reflection of costs: This means, as much as possible, pricing goods so users pay true costs and are not subsidized by or subsidizing others. This is not an inflexible principle given the dramatic underinvestment in mobility options. However, to the extent there are cross-subsidies, they should be transparent and regularly evaluated for effectiveness.
* End federal bias for any particular transportation mode by basing investments on performance criteria and allocating costs based on use (for example, heavy trucks should be charged based on the disproportionate amount of damage inflicted on roads and bridges, and transit investments should be viewed more favorably should they provide modal choice to a very large number of people).
* Push responsibility down to the metropolitan level – where most traffic and oil-savings...
potential is located – with expanded accountability for performance.
* Aggressively deploy technology to improve operations in each transportation modes, as well
as in their intermodal connections, enhancing efficient use of taxpayer money

These principles translate into the following public policy recommendations or a 'Blueprint for
Mobility Choice.' They are further derived from the axiom, as Korin points out that, "people
should get what they pay for and pay for what they get."

**Ensure the Price of Fuel Better Reflects Oil's Security Impact**

To better reflect the hidden costs of oil, primarily those associated with its national security
impact, an oil security fee should be levied either per barrel or at the pump. This fee would send
a more accurate signal to consumers about the real cost of their gallon of gasoline or diesel.
Reflecting the hidden costs of oil at the pump will enable consumers (assuming modal choices
exist and vehicles are platforms on which fuels can compete) to make more economically
informed transportation choices.

**Deploy “HOT” Lanes and Congestion Pricing**

Highway Trust Fund financing for new highway, bridge and tunnel infrastructure should be to
the extent possible shifted to user fees comprised of tolls, incorporating congestion pricing
where appropriate. A “Bridge to Nowhere” would be more difficult to build if it had to be paid for
by tolls and justify itself economically. Research shows a host of other benefits of road pricing,
from depoliticization of investments by tying them to demand to more effective project financing.
The National Highway System could be opened up to pricing as an option when congestion
reaches a certain threshold, and grants or other assistance can be provided as an incentive for
localities to exercise this option. Additionally, federal-aid roads in urban areas should be tolled
to the extent possible with the objective of becoming self sustaining.

**Allocate Transit Dollars to Optimize Oil Savings**

The transit routes that have the highest load factors save the most oil. Thus taxpayer moneys
allocated to transit should go to capital improvements that would:
• Improve service on, and recapitalize to maintain a state of good repair, existing high-load
 routes – meaning more frequent service during peak usage hours and reduced travel times -
 with an eye toward maintaining a consistently high-load factor.
• Add new routes that are expected to be consistently high-load. In terms of cost-effectiveness,
 bus rapid transit (BRT) – as demonstrated masterfully in cities such as Bogota (Colombia) and
 Curitiba (Brazil) – is a winner. Travel demand patterns have changed, and will continue to
 change, so building static or inflexible systems could simply result in lower utilization and
 therefore investment returns. And compared to heavy or even light rail projects, BRT costs less
 and takes less time per mile to build, and operations costs are also lower. It can also offer
 flexibility in the service it provides, fitting into a variety of urban and suburban environments
since it can run on highways, streets or even highway medians. To attract riders, systems can be designed with clean, comfortable, fuel-efficient, buses that travel at high speeds down a dedicated right-of-way, with at-grade boardings at sleek shelters along the route. There are almost 20 cities in the U.S. with bus rapid transit (www.nbri.org); every large and even medium metro area should deploy this cutting-edge transit infrastructure option.

Specific policy recommendations for boosting BRT infrastructure investments include:

- Direct the Federal Transit Administration to create a new national BRT Strategic Plan.
- Provide free BRT access to roadways in private concession contracts.
- Expand eligibility of Surface Transportation Program (STP) funds for BRT support activities such as land assembly, utility relocation and other incentives for private development near stations.
- Require priority BRT access to HOT lanes.

Increase Insurance Choice

Today, low-mileage drivers are forced to subsidize risk for high-mileage drivers, again distorting price signals for driving. Legislation should lift state regulations that prevent insurance companies from offering consumers the option of pay-as-you-drive insurance. Federal discretionary dollars should be used aggressively to finance research by the Transportation Research Board as well as major experiments with this concept.

Transit Vouchers: Mobility Choice for Low-Income Households

To encourage competition and to allow transit agencies to become more self-sustaining, subsidies should be laser focused on helping the people that actually need help. To this end, transit vouchers could be provided for low-income households. This policy would help transit agencies recover more revenue from the farebox by giving them the chance to charge higher fares for consumers who can afford it. And similar to school vouchers, they could be redeemed with either existing transit agencies or entrepreneurs running private sector buses, shuttles, vanpools and jitney buses, facilitating choice for low-income consumers and a more competitive market. This would also spur public transit agencies to focus resources as effectively as possible (for example, by increasing support for high-load routes). New federal legislation could provide incentives for states and communities to enable more competition by changing regulations that thwart private sector entrants and establishing transit voucher programs.

Unburden the Trip Not Taken

Beyond competition among transportation modes, telecommuting is becoming increasingly pervasive. The choice to take the broadband highway to work, shop or to run errands saves more oil than any mode of transport. While telecommuting is on the rise, there are ways that policy can accelerate the trend. First, government should set a good example by encouraging, as appropriate depending on job description and citizen needs, telecommuting and a compressed workweek of its workforce. Next, policymakers should ensure that most
interactions with the local, state, and federal government can be handled online rather than requiring an in person trip. Tax incentives should be provided for telecommuting setup and maintenance costs, similar to the tax free benefits currently provided for other workplace transportation costs (parking and transit use). Other policies may be in order to increase the use of telecommuting – and of videoconferencing in lieu of business air travel – by addressing barriers or disincentives. Given the oil-savings potential, Congress should direct the Transportation Research Board or the General Accounting Office to perform a study of the issue. States should maintain the current no internet sales tax policy as this facilitates online shopping, and the Congress should ensure individuals are not penalized by state taxes for telecommuting across state lines.

Return Gas Tax Revenue to Areas with the Most Traffic and Oil Savings Potential
Our nation’s metropolitan areas are hosts to most of the nation’s population, employers, GDP and traffic. They are therefore logical recipients of a large proportion of federal gas tax receipts, as recognized by both the Bush Administration and Democratic Transportation Committee Chairman Rep. James Oberstar, who both included substantial metropolitan mobility programs in their proposals for a new transportation program. Any new program should send a much larger proportion of gas tax receipts – either through a brand-new program or through the existing Surface Transportation Program – directly to metropolitan regions in a process referred to as “suballocation,” with appropriate conditions to maximize efficient and transparent use of the funds. One condition could be to focus support for transit operations on high-load routes.

Liberalize Local Land-Development Rules
Currently, regulatory barriers often stand in the way of neighborhood designs that allow minimal driving, i.e., by mixing land uses (commercial, residential) and offering a variety of housing types. Demographic research suggests that aging Baby Boomers and rising Millennials are driving demand for alternative neighborhood structures, and recent gasoline price spikes and the housing market collapse appear to have given that demand an added boost. Regardless of the cause, what often bars consumers from products they prefer is government regulation, with 78.2 percent of developers in a 2001 survey identifying that as a “significant barrier” to expanding mixed use development, and 60 percent naming it the “most significant” obstacle. Government needs to get out of the way, and eligibility of municipalities for certain federal transportation funds should be conditioned on liberalization of rules to meet market demand. Specifically, the wildly oversubscribed Transportation Investment Generating Economic Recovery (TIGER) program could be authorized in a new program, with a focus on grants for infrastructure projects that municipalities can opt to participate in by liberalizing zoning regulations.

Deploy Smart Traffic Management
Roads and transit lines across the country should be retrofitted with the latest technology
available to improve flow, and new systems should be required to include such technology, including:

- Ramp metering
- Variable message signs
- Latest incident management techniques
- Latest road weather management techniques
- Smart signal control, including priority access through intersections for transit
- Enhanced traveler information systems
- Vehicle Infrastructure Integration programs

The new program should include a Strategic Technology Plan for rapid deployment of these commonsense components. And making them eligible for more funding under new programs and/or the existing STP program would help accelerate deployment. Moreover technology investments would benefit from analysis of their cost-effectiveness by the Department of Transportation – they tend to score very well, but have little political support.

Deploy Electric Rail if Justified by Cost Efficiency and Oil Displacement Potential

While the greater use of BRT lines and technology is favored, in some regions it may also be cost-effective to construct rail lines. Under the right circumstances, and developed and implemented well, such lines can save oil too. Transit agencies should be required to assess cost efficiency and oil savings as part of the justification for receipt of federal funding for such projects. New programs which provide funding for rail, and existing ones such as the High Speed Rail initiative, the TIGER program and the Transit New Starts and Small Starts programs should include criteria that rank projects highly if they are energy-efficient in and of themselves and/or they improve the overall energy-efficiency of the overall transportation network.